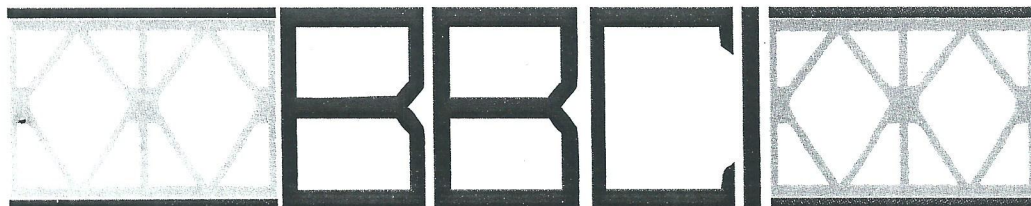


# ANNUAL REPORT 2019



BERBICE BRIDGE COMPANY INC.



# *Mission Statement*



To provide a safe, reliable, convenient, efficient and economical means of transiting the Berbice River and continuously improving on all aspects of operations, specifically human resource, maintenance, customer service and environmental awareness, while maximizing returns to all stakeholders and discharging its corporate social responsibilities.



**FINANCIALS**

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<b>19-21</b>	<b>Independent Auditor's Report</b>
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<b>23</b>	<b>Statement of Changes in Equity</b>
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## NOTICE OF MEETING

The Fifteen (15<sup>th</sup>) Annual General Meeting of the Berbice Bridge Company Incorporated will be held at the Guyana Cooperative Insurance Services Incorporated (GCIS) Board Room, 47 Main Street, Georgetown, on Friday, June 26<sup>th</sup>, 2020 at 14:30 hours for the following purposes:

1. To receive and consider the Report of the Directors and the Auditors and to approve the Audited Accounts for the year ended December 31, 2019.
2. To elect Directors.
3. To fix the remuneration of the Directors.
4. To appoint Auditors and to authorize the Directors to fix their remuneration.
5. Any other business that may be conducted at an Annual General Meeting.

Any member entitled to attend and vote may appoint a proxy to attend and vote instead of him/her and such proxy need not be a member of the Company.

By order of the Board.



.....  
**Company Secretary**  
Stephen Rambajan

June 1, 2020

**Registered Office:**  
D'Edward Village  
West Bank Berbice.



## CORPORATE INFORMATION

### **Directors**

Mr. Paul Christopher Cheong – Chairman

Mr. Narendranauth Maraj

Mr. Omadatt Singh

Mr. Lincoln Lewis

Mr. John Seeram

Mrs. Valeri Khan

### **Registered Office**

D'Edward Village  
West Bank Berbice  
Guyana.

### **Auditors**

TSD Lal & Co.  
Chartered Accountants  
77 Brickdam, Stabroek,  
Georgetown, Guyana.

### **Attorneys-at-Law**

Cameron & Shepherd  
2 Avenue of the Republic,  
Robbstown, Georgetown,  
Guyana.

### **Banker**

Republic Bank Guyana Limited  
38-40 Water Street, Georgetown,  
Guyana





# BOARD OF DIRECTORS



**Mr. Paul Christopher Cheong**  
– Chairman



**Mr. Narendranauth Maraj**



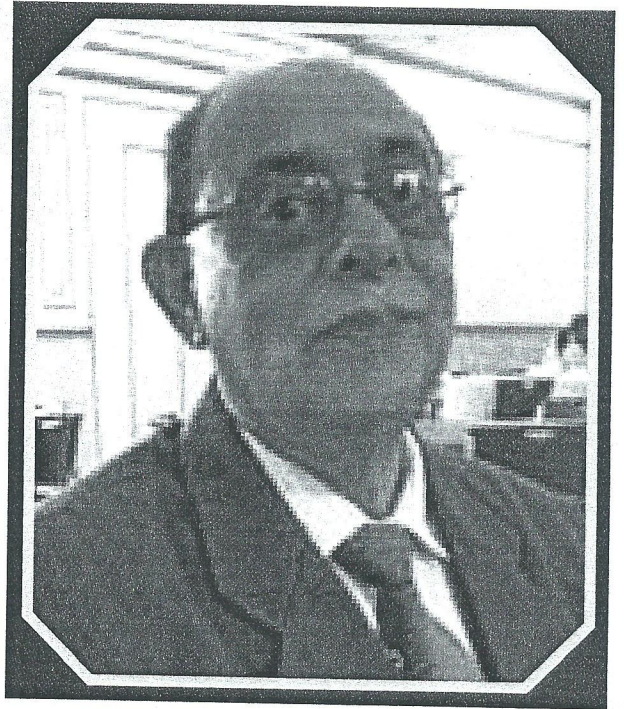
**Mr. Omadatt Singh**



# BOARD OF DIRECTORS



**Mr. Lincoln Lewis**



**Mr. John Seeram**



**Mrs. Valeri Khan**



## REPORT FROM THE CHAIRMAN



Dear Shareholders, it is my pleasure to once again report to you on the performance of your company for the year ended 31<sup>st</sup> December 2019.

As I previously reported in my 2018 Report, the company's performance and cash flows were once again clearly affected by the continued refusal of the Government of Guyana, the other party to the Concession Agreement, to honor its obligations, with respect to toll adjustments, as provided for within the Concession Agreement.

The company remained resolute in its position, as a party to the Concession Agreement and a partner in this Public-Private-Partnership and continues to reach out to the Government for a review of the Concession Agreement in favor of a viable and affordable implementation of the toll, while in the meantime, pursuing negotiations with lenders to restructure the total debts owed and return the company to viability.

A review of the Concession Agreement would allow for an extension of the concession period, enabling the company to be in a better position to renegotiate with lenders to restructure the company's total debts which would support a reduction in toll charges. This would represent a better option for the Country, since there would eventually be no need for a subsidy or to burden tax payers' dollars.

Since 2015, Government's policies implemented have negatively impacted on economic activities in Regions 5 and 6. The current political instability is also negatively influencing the level of economic activities being generated, which has been further exacerbated by the impact of COVID-19.

### **Global Environment**

Rising trade tensions and associated uncertainty have impacted on business activities globally. The COVID -19 pandemic is inflicting severe damage to economic activities globally, as necessary protective measures are implemented. The global economy, as a result, is projected to contract sharply by 3% in 2020.

Regionally, Latin America and the Caribbean expects to see low growth, as measures to combat the COVID-19 virus such as lockdowns and restrictions on mobility, continues to exact a significant toll on economic activities and will further erode economic prospects.



### **Local Economy**

In Guyana, the economy grew by 4.7% in 2019, compared to 4.1% for the corresponding period in 2018 and the rate of inflation was 2.1%. This would suggest a stable economy, in light of the uncertain political environment.

The agriculture sector experienced lower output of sugar, fisheries, livestock and forestry which outweighed gains made with increased output of rice and other crops. Rice production for 2019 was 682,081 tones, which was 8.8% higher than previous year. Sugar declined by 11.9%, Mining and Quarrying Sector reflected declines in bauxite and other quarrying activities which offset gains made by the local gold industry. The Manufacturing and Services sectors experienced increases.

It is anticipated, that there will be a downturn in 2020 arising from political tensions and disruptions that are normally associated with elections, as investors and consumers confidence will be tested. However, once this phase has passed, it is expected that the economy will recover quickly, due to the boom expected from the Oil and Gas Sector. Another potential problem for Guyana will be the impact from the Coronavirus and how the Country responds to this already worldwide crisis.

### **Financial Performance**

Revenue collection from tolls for the year was G\$1.486 Billion, an increase of G\$54M or by 3.8% compared to year 2018. Increases in revenue from toll collections arise mainly from increases in transit of motor cars by 2.65%, small and large trucks by 10% and freight of 10%.

The company's earnings before interest were G\$808.5M for the year, up from G\$774.3M in 2018, an increase of G\$34M or 4.4%. Interest expense was G\$482.4M compared to G\$573.2M in the comparative period, a decline of G\$90.7M or 15.8%. This decline was due to repayment of principal during the year of G\$839M. Profit for the year increased by 62% from G\$201M to G\$326M.

Expenses were G\$271M compared to G\$259M in the year 2018, an increase of G\$11.7M or 4.5% over the previous year. This increase in expenses was mainly due to increased salaries and wages and consultancy fees. Management continues to implement measures to control and minimize expenses.

The company's performance and cash flows continue to be affected by the non-cooperation and continued refusal of the Government of Guyana, to honor its contractual obligations under the Concession Agreement. As you are aware, the Company had to resort to legal recourse to defend its legal and contractual rights, which it felt were violated by the Minister of Public Infrastructure, through the toll order of 1<sup>st</sup> November, 2018 issued by him. However, the High Court ruling in favor of the Minister of Public Infrastructure has compounded the situation for the Company. The Company has since filed an appeal in the Court of Appeal and is awaiting a date for hearing.

It remains unfortunate that significant resources continue to be diverted from the company's normal operations to defend its legal and contractual rights and to engage the Government on discussions, since this matter continues to be unnecessarily protracted by the Government's refusal to meet and have it addressed.

### **Maintenance of Bridge Structure**

During 2019, the company continued to honor its commitment to provide a safe, clean and secure bridge, along with associated facilities to a standard of excellence and to provide a reliable service to its commuters. Despite many challenges, the company continued to work on its program for pontoons servicing. The company in the latter part of 2019 procured a cutter head dredge which is being used in the Maintenance of the Berbice River Bridge's pontoons.



The Government of Guyana, having recognized that it was denying the company its required revenue, opted to undertake all cost in association with the Maintenance of the thirty-nine (39) pontoons of the Berbice River Bridge. However, there has been no real progress to date on addressing the challenges involved.

### **Corporate Social Responsibility**

The company continued its commitment to be a responsible employer and corporate citizens by playing an integral role in the development of its nearby communities and matters of national importance. The Company supported national events and made donations to Schools, Charitable and Community Organizations in close proximity to the Bridge, both in Regions 5 and 6.

### **Corporate Governance**

All directors are non-executive members of the Board. The positions of Chairman and General Manager are held by separate individuals.

The Board delegates certain of its responsibilities to Sub-Committees to assist in discharging its duties. There are currently four (4) Sub-Committees of the Board, a Finance and Audit Committee; a Human Resource and Remuneration Committee; a Technical Committee and a Public Relations Committee.

### **Future Outlook**

The country's economy is projected to grow by double digits with significant contributions from the oil and gas industry. General and Regional Elections were held in Guyana on 2<sup>nd</sup> March, 2020 after a long sequence of legal and procedural maneuvering by the Government of Guyana, who were defeated by the successful passing of a No-Confidence motion in Parliament, back in December 2018. Historically, Elections in Guyana are normally associated with increased political tensions, instability and disruptions to business activities.

The company, in its current form, will continue to expect many challenges in the near future, including insufficient cash flows, high cost of debts, accumulated debts and interest, increased demand for maintenance works on its thirty-nine (39) pontoons, continued restrictions on increasing toll charges and the expected slowdown in economic activities associated with Elections in Guyana and now the COVID-19 Pandemic.

In light of the above, the Board strongly feels that with the Government's support and acceptance of its obligations under the Concession Agreement and the implementation of sound strategies, the company will continue to deliver value to all Stakeholders. The Board remains committed to working towards ensuring the viability of the company and to ensure the company's objectives are achieved.

### **Acknowledgments**

I would like to thank the Board of Directors, Management and Staff most sincerely for their continued dedication and hard work during these difficult times, and I look forward for their continued support in the year to come.

Sincerely,



Mr. Paul Cheong  
Chairman, Board of Directors.



# REPORT OF THE DIRECTORS

The Board of Directors is pleased to present their Report and Audited Financial Statements for the year ended December 31, 2019.

## PRINCIPAL ACTIVITY

Principal activities of the Company are to design, build and operate the Berbice River Bridge as a Toll Bridge using a Toll-Determining Formula as set out in the Concession Agreement between the Government of Guyana and the Berbice Bridge Company Incorporated (BBCI). The Concession, pursuant to the Berbice River Bridge Act 2006 (Act No. 3 of 2006) covers a twenty-one (21) year period after which the Bridge would be handed over to the Government.

This formula is computed with the intention that the Company would secure sufficient revenue to cover all Operating and Maintenance costs, provide a reasonable Return on Investment, and Repay Financing in accordance with funding agreements.

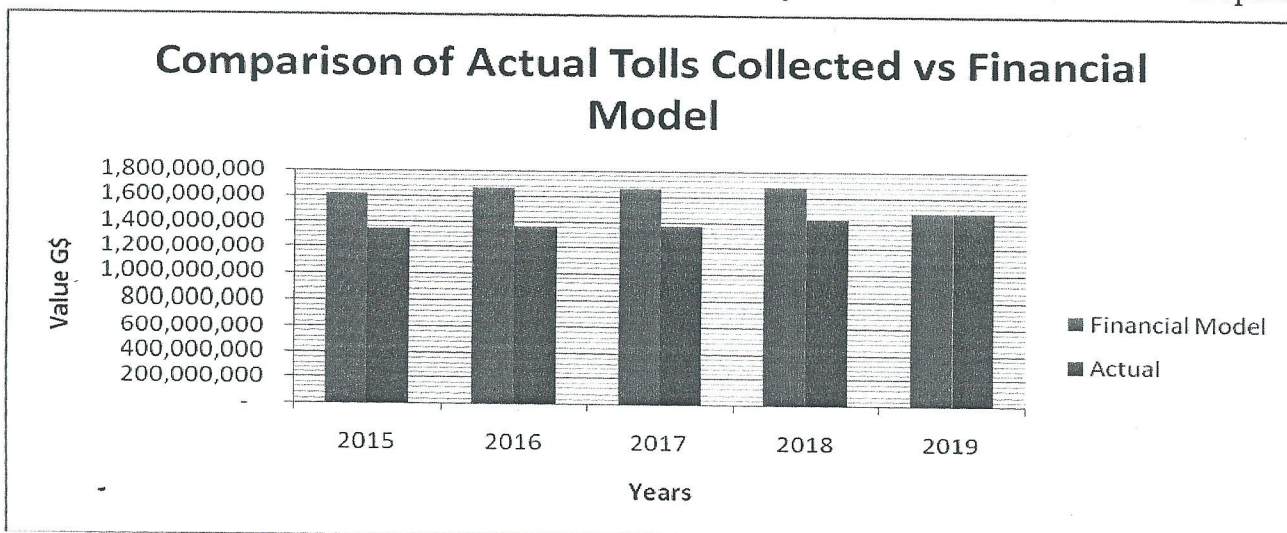
## SUMMARY OF FINANCIAL RESULTS

(In millions of Guyana dollars)

	2019	2018
Revenue from tolls	1,486	1,432
Profit for the year	326	201
Accumulated losses	(2,284)	(2,610)

The Company recorded a profit of \$326M for the year as against a profit of \$201M in 2018.

The Company's revenue from tolls was significantly lower than projected at the planning stages of the Bridge Project. Based on the financial model prepared on March 23<sup>rd</sup>, 2006 and which forms an integral part of the Concession Agreement, actual revenue from tolls have been short by G\$1.7B since commencement of operations.





The above chart displays the annual shortfall of actual revenue collected against projections as per the financial model, which is due to lower toll charges than the financial model from year 2015 and lower than expected traffic figures. The Company has been unable to increase tolls as provided for in the financial model and Concession Agreement.

The company's earnings before interest, tax, depreciation and amortization (EBITDA) was G\$1.22B, an increase of 3% from 2018.

### **TOTAL ASSETS AS AT DECEMBER 31, 2019**

(In millions of Guyana dollars)

	2019	2018	Increase/ (decrease) in value	% Growth /(decline)
Non-current assets	3,180	3,558	(378)	(10.62)
Current assets	268	173	95	54.91
Total	3,448	3,731	(283)	(7.59)

The company's total assets decreased, which was due mainly to continued amortization on concession assets.

### **Capital Expenditure**

Total capital expenditure for the year amounted to G\$33.4M (2018 - G\$4.7M). This amount was financed from internally generated funds. The expenditure was related to an investment in a cutter head bailer dredge for pontoon maintenance operations and procurement of office equipment and motor vehicles for operations.

### **TOTAL LIABILITIES AS AT DECEMBER 31, 2019**

	2019	2018	Increase/ (decrease) in value	% Growth /(decline)
Non-current liabilities	2,755	3,425	(670)	(19.56)
Current liabilities	2,577	2,516	61	2.42

The Company's liabilities continued to decrease as a result of continued repayments of debts.

No dividend has been proposed or included in these financial statements for the year.

### **DIRECTORS**

All of the Company's Directors are Non-Executive Directors and are elected at the Annual General Meeting of the Company. These directors are elected to hold office for a period of one year and may offer themselves for re-election.



## DIRECTORS' FEES PER ANNUM

	2019	2018
Mr. Paul Cheong	605,000	330,000
Mr. Omadatt Singh	330,000	330,000
Mr. Narendranauth Maraj	302,500	330,000
Mr. John Seeram	275,000	-
Mrs. Valeri Khan	220,000	-
Mr. Lincoln Lewis	330,000	302,500
Mr. Dwayne Lovell	82,500	330,000
Dr. Surendra Persaud	55,000	660,000

## CONTRACTS WITH DIRECTORS

During the financial year there were no:

- Service contracts with any of the directors of the company.
- Significant contracts to which any of the directors of the company were party to or materially interested in either directly or indirectly.

## AUDITORS

The auditors Messrs. TSD Lal & Co. retired and being eligible, offer themselves for re-appointment.

## ACKNOWLEDGEMENTS

The directors take this opportunity to thank management and staff most sincerely for their dedication and hard work during the financial year. The directors would also like to extend sincere gratitude to the travelling public and other stakeholders.

**By Order of the Board**

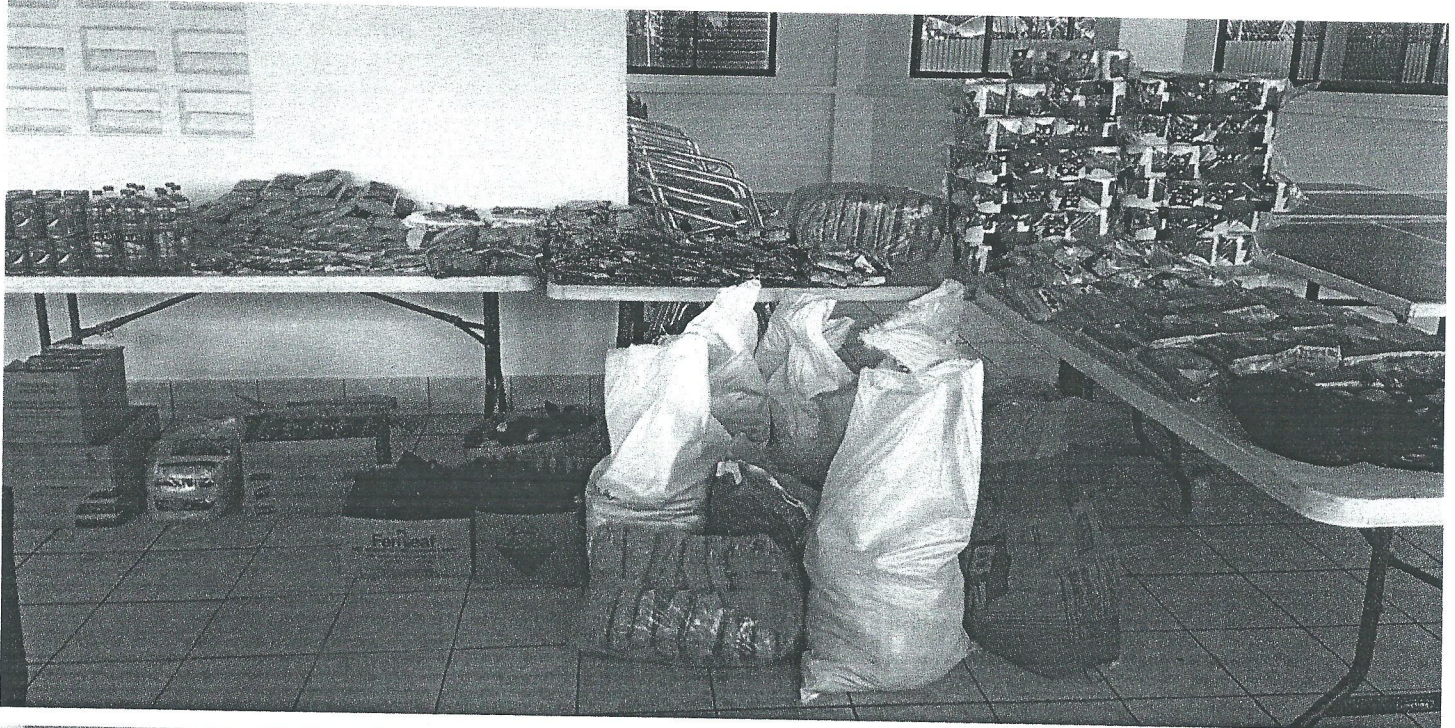



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Stephen Rambajan  
Company Secretary  
May 27<sup>th</sup>, 2020



# CORPORATE SOCIAL RESPONSIBILITY





## **CORPORATE SOCIAL RESPONSIBILITY**



**BBCI PREPARED AND DISTRIBUTED COVID-19  
RELIEF HAMPERS TO VULNERABLE FAMILIES.**



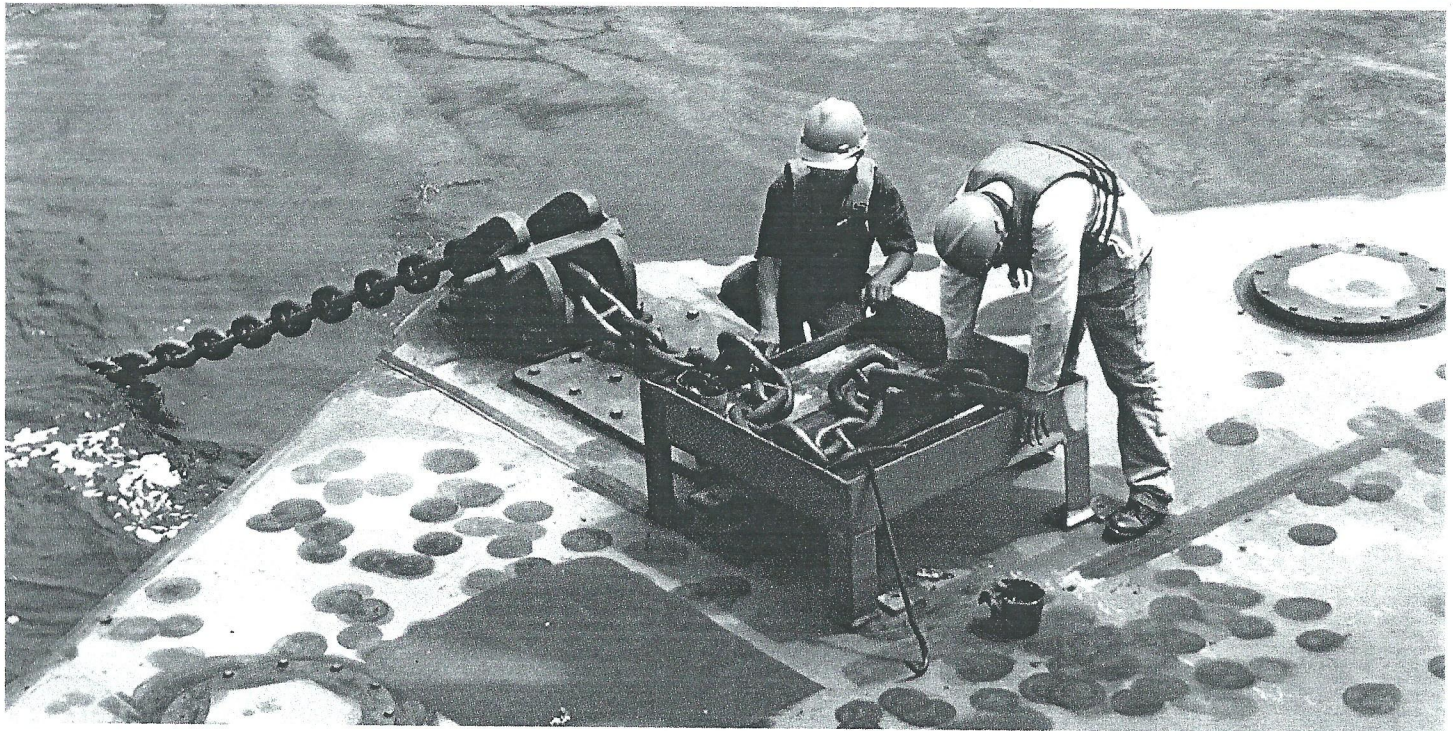
## CORPORATE SOCIAL RESPONSIBILITY



**BBCI HOSTED AN EASTER HAT AND EGG HUNT COMPETITION FOR KIDS.**



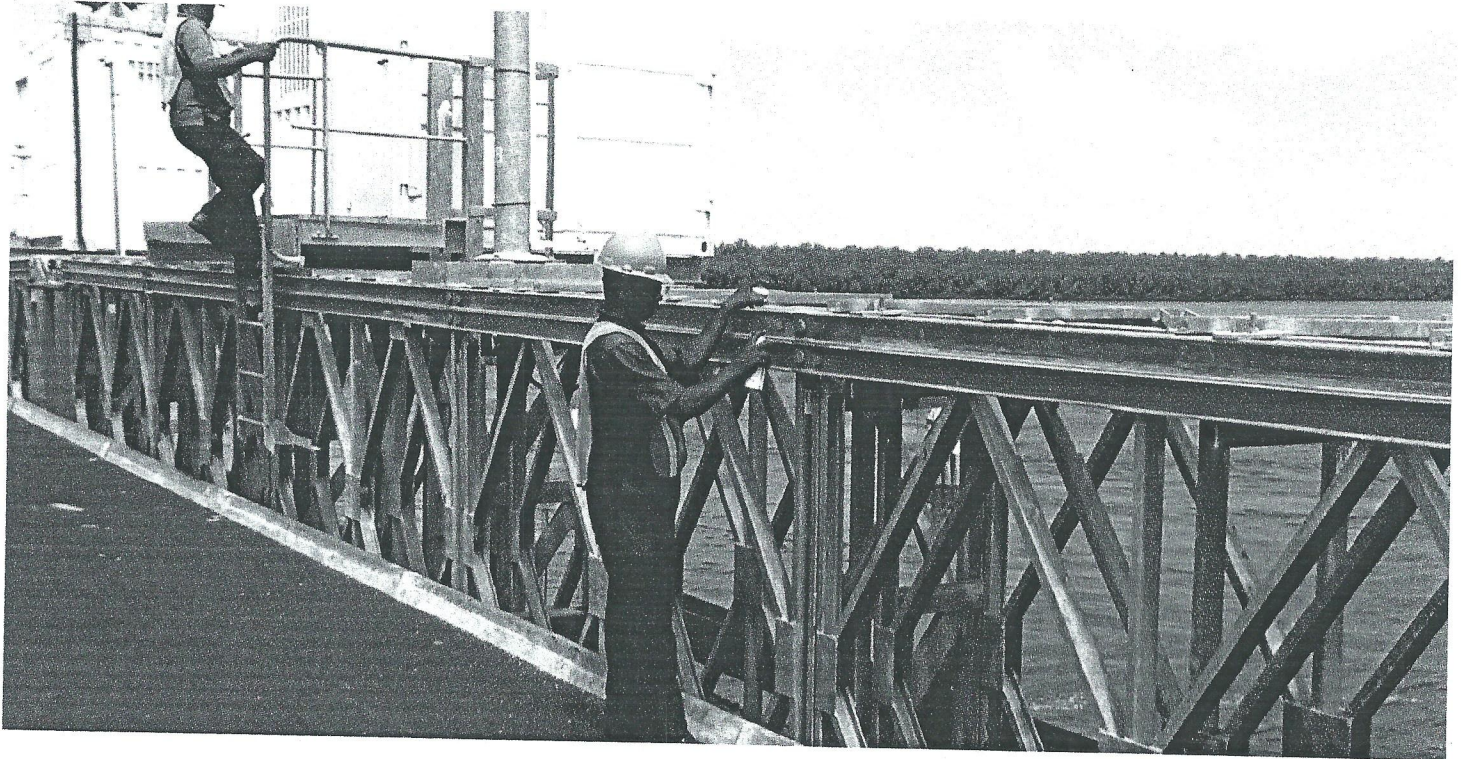
# OPERATIONS, MAINTENANCE AND CAPITAL WORKS



**SERVICING OF ANCHOR CHAINS ON PONTOONS**



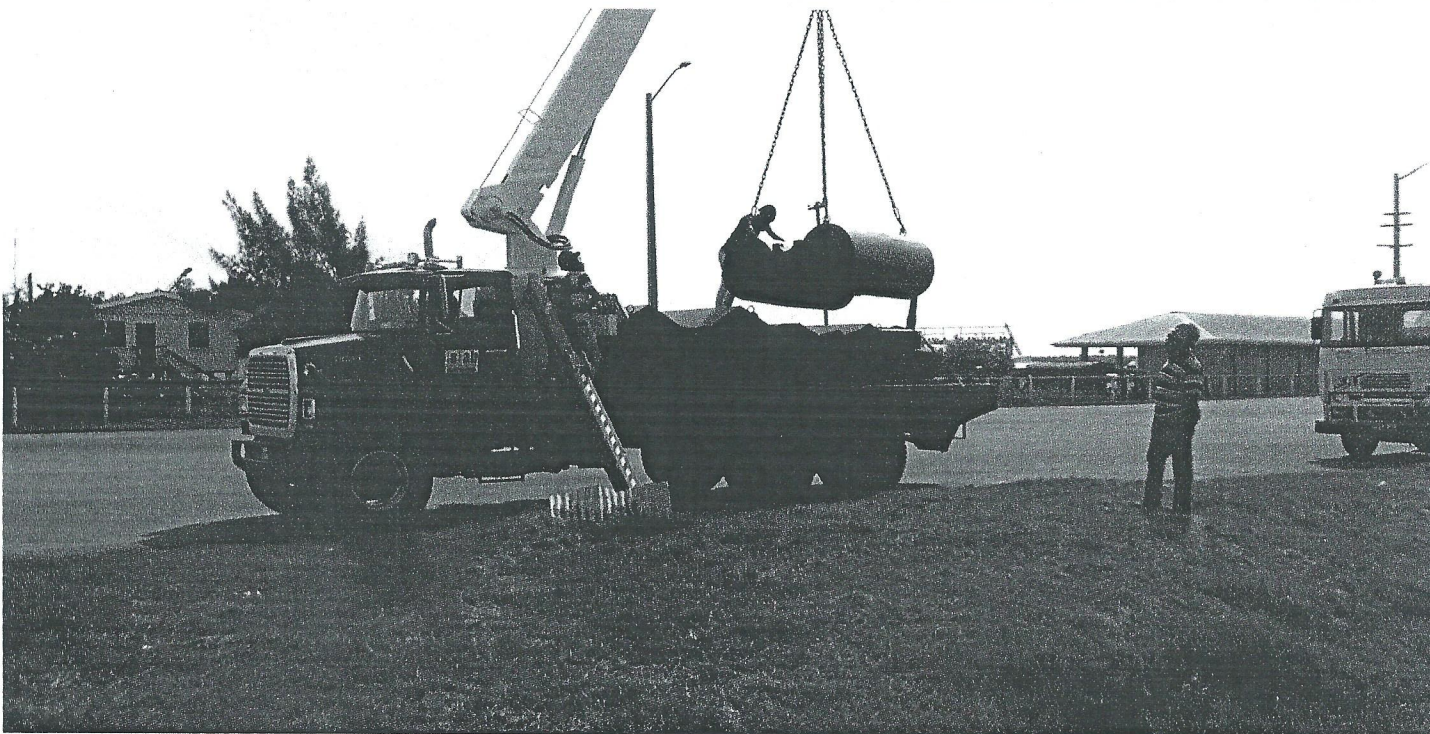
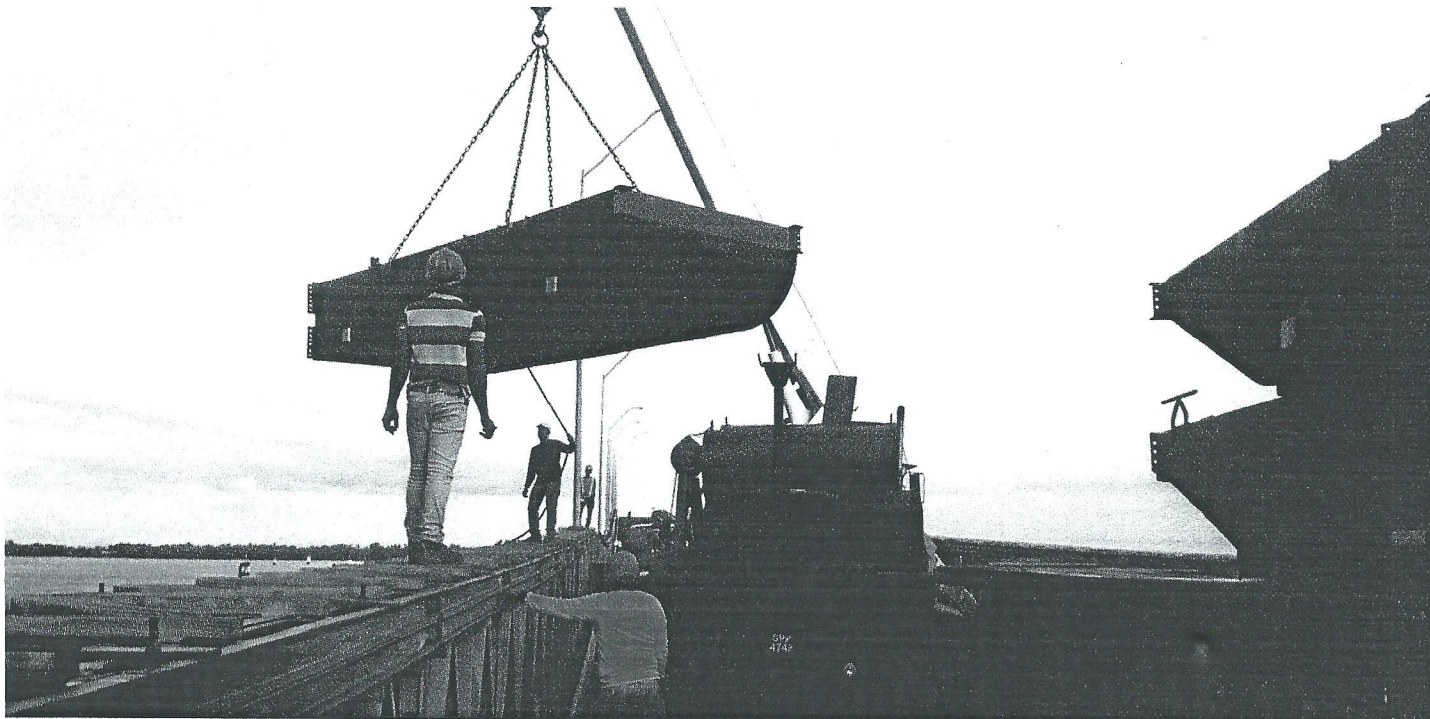
# OPERATIONS, MAINTENANCE AND CAPITAL WORKS



**SERVICING OF THE BRIDGE STRUCTURE**



# OPERATIONS, MAINTENANCE AND CAPITAL WORKS



**DELIVERY AND ASSEMBLY OF CUTTER HEAD BAILER DREDGE  
FOR PONTOON MAINTENANCE**



# OPERATIONS, MAINTENANCE AND CAPITAL WORKS



**FULLY OPERATIONAL DREDGE**



INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF  
BERBICE BRIDGE COMPANY INC  
ON THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2019

**Report on the Audit of the Financial Statements**  
**Opinion**

We have audited the accompanying financial statements of the Berbice Bridge Company Inc., which comprise the statement of financial position as at 31 December, 2019, the statement of income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies as set out on pages 22 to 46.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Berbice Bridge Company Inc., as at 31 December, 2019, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

**Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Guyana, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Material Uncertainty Related to Going Concern**

Without modifying our opinion, we have considered the representations of management outlined in note 28 of these financial statements, regarding the prospects of the Company. The Financial Statements have been prepared on a going concern basis, which contemplates the realization of assets and liquidation of liabilities in the normal course of business. At 31 December, 2019, shareholders' deficit was G\$1,884,387,120 and current liabilities exceeded current assets by G\$2,309,040,657. Continuation of the Company as a going concern is dependent on the ability of the Company to make substantial profits in the future and to generate a steady cash flow to meet liabilities as they fall due. We have considered management's representation and have concluded that there is a material uncertainty that casts significant doubt on the entity's ability to continue as a going concern and therefore, that it may be unable to realize its assets and discharge its liabilities in the normal course of business.



## **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists which related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



### **Auditor's Responsibilities for the Audit of the Financial Statements cont'd**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Report on Other Legal and Regulatory Requirements**

The financial statements comply with the requirements of the Companies Act 1991, except for the classification of preferred shares. The Company has complied with the International Financial Reporting Standards' classification of these shares as a financial liability.

*TSD LAL & CO.*

TSD LAL & CO.  
Chartered Accountants

Date: May 06, 2020

77 Brickdam,  
Stabroek,  
Georgetown  
Guyana.





BERBICE BRIDGE COMPANY INCORPORATED

STATEMENT OF INCOME

FOR THE YEAR ENDED 31 DECEMBER 2019

	<u>Notes</u>	<u>2019</u>	<u>2018</u>
		G\$	G\$
<b>Income:</b>			
Revenue		1,486,521,505	1,432,112,399
Other income	5	<u>4,665,279</u>	<u>11,234,448</u>
Total income		1,491,186,784	1,443,346,847
<b>Expenditure:</b>			
Employment cost	6 (a)	129,248,290	114,251,429
Administrative expenses		59,758,501	39,115,660
Operating expenses		81,857,466	105,728,915
Amortization	8(a)&8(b)	402,847,648	402,847,648
Depreciation		<u>8,899,072</u>	<u>7,088,029</u>
		<u>682,610,977</u>	<u>669,031,681</u>
Profit before interest		808,575,807	774,315,166
Interest expense	6 (c)	<u>482,498,570</u>	<u>573,234,129</u>
<b>Profit for the year</b>	<b>6</b>	<b><u>326,077,237</u></b>	<b><u>201,081,037</u></b>
<b>Basic earnings per share in dollars</b>	<b>10</b>	<b><u>0.82</u></b>	<b><u>0.50</u></b>

"The accompanying notes form an integral part of these financial statements"



BERBICE BRIDGE COMPANY INCORPORATED  
 STATEMENT OF CHANGES IN EQUITY  
 FOR THE YEAR ENDED 31 DECEMBER 2019

	<u>Share capital</u>	<u>Accumulated losses</u>	<u>Total</u>
	G\$	G\$	G\$
<b>Balance at 1 January 2018</b>	<u>400,000,000</u>	<u>(2,811,545,394)</u>	<u>(2,411,545,394)</u>
Profit for the year	-	201,081,037	201,081,037
Total comprehensive income for the year	-	201,081,037	201,081,037
<b>Balance at 31 December 2018</b>	<u>400,000,000</u>	<u>(2,610,464,357)</u>	<u>(2,210,464,357)</u>
Profit for the year	-	326,077,237	326,077,237
Total comprehensive income for the year	-	326,077,237	326,077,237
<b>Balance at 31 December 2019</b>	<u><u>400,000,000</u></u>	<u><u>(2,284,387,120)</u></u>	<u><u>(1,884,387,120)</u></u>

"The accompanying notes form an integral part of these financial statements"



BERBICE BRIDGE COMPANY INCORPORATED



STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2019

	Notes	2019	2018
		G\$	G\$
<b>ASSETS</b>			
<b>Non current assets</b>			
Property, plant and equipment	7	174,598,865	150,075,784
Intangible assets: Concession assets	8 (a)	3,004,741,840	3,405,374,085
Intangible assets: Software	8 (b)	235,007	2,450,410
		<u>3,179,575,712</u>	<u>3,557,900,279</u>
<b>Current assets</b>			
Inventory	12	62,752,767	64,414,081
Receivables	9	26,952,679	30,011,347
Other receivables and prepayments	11	47,158,057	51,769,573
Cash and bank		131,445,195	26,431,127
		<u>268,308,698</u>	<u>172,626,128</u>
<b>TOTAL ASSETS</b>		<u><u>3,447,884,410</u></u>	<u><u>3,730,526,407</u></u>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves</b>			
Share capital	13	400,000,000	400,000,000
Accumulated losses		(2,284,387,120)	(2,610,464,357)
<b>Shareholders' deficit</b>		<u>(1,884,387,120)</u>	<u>(2,210,464,357)</u>
<b>Non current liabilities</b>			
Preference shares	14	950,000,000	950,000,000
Subordinated loan stock	15	850,000,000	850,000,000
Corporate bonds tranche 2	16	954,922,175	1,524,971,225
Loans	17	-	100,000,000
		<u>2,754,922,175</u>	<u>3,424,971,225</u>
<b>Current liabilities</b>			
Loan due within 1 year-unsecured	17	100,000,000	200,000,000
Bonds due within one year	16	1,238,330,125	1,307,785,475
Interest payable		1,157,875,000	978,000,000
Deferred income	22	58,481,798	8,847,097
Accruals and other payables	18	22,566,086	16,724,942
Overdraft-(unsecured)		96,346	4,662,025
		<u>2,577,349,355</u>	<u>2,516,019,539</u>
<b>TOTAL EQUITY AND LIABILITIES</b>		<u><u>3,447,884,410</u></u>	<u><u>3,730,526,407</u></u>

These financial statements were approved by the Board of Directors on May 6<sup>th</sup>, 2020.

On behalf of the Board:

  
 ..... Director  
  
 ..... Director

"The accompanying notes form an integral part of these financial statements"



BERBICE BRIDGE COMPANY INCORPORATED

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2019

	<u>2019</u> G\$	<u>2018</u> G\$
<b>Operating activities</b>		
Profit for the year	326,077,237	201,081,037
<b>Adjustments for:-</b>		
Interest received	(1,217,651)	(1,630,398)
Interest expense	482,498,570	573,234,129
Gain on assets disposed	(2,357,000)	(8,649,115)
Amortization of intangible assets	402,847,648	402,847,648
Depreciation/adjustment	8,899,072	7,088,029
<b>Operating profit before working capital changes in:</b>	<u>1,216,747,876</u>	<u>1,173,971,330</u>
Inventory	1,661,314	100,716
Receivables	3,058,668	(4,455,843)
Other receivables and prepayment	4,611,516	6,688,268
Deferred income	49,634,701	(1,586,070)
Accruals and other payables	5,841,144	6,192,994
<b>Net cash provided by operating activities</b>	<u>1,281,555,219</u>	<u>1,180,911,395</u>
<b>Investing activities</b>		
Interest received	1,217,651	1,630,398
Acquisition of property, plant and equipment net of adjustment	(33,422,153)	(4,679,612)
Proceeds from disposal of property, plant & equipment, net of charges	2,357,000	8,680,000
<b>Net cash used in investing activities</b>	<u>(29,847,502)</u>	<u>5,630,786</u>
<b>Financing activities</b>		
Loan repayment	(200,000,000)	-
Interest paid	(302,623,570)	(357,234,129)
Bond repayments	(639,504,400)	(845,713,650)
<b>Net cash used in financing activities</b>	<u>(1,142,127,970)</u>	<u>(1,202,947,779)</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<u>109,579,747</u>	<u>(16,405,598)</u>
Cash and cash equivalents at beginning of period	<u>21,769,102</u>	<u>38,174,700</u>
<b>Cash and cash equivalents at end of period</b>	<u>131,348,849</u>	<u>21,769,102</u>
Consisting:		
Cash and bank	131,445,195	26,431,127
Bank overdraft (unsecured)	(96,346)	(4,662,025)
	<u>131,348,849</u>	<u>21,769,102</u>

"The accompanying notes form an integral part of these financial statements"



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

1. **Incorporation and principal activities**

The Company was incorporated as a private company in Guyana on 1 April, 2005 under the Companies Act, 1991. The principal business activities are to construct a floating bridge across the Berbice River and manage the said bridge for a period of twenty one (21) years.

2. **New and amended standards and interpretations**

**Effective for the current year end**

	<b>Effective for annual periods beginning on or after</b>
<b>New and Amended Standards</b>	
IFRS 16 Leases	1 January 2019
Annual Improvements 2015-2017	1 January 2019
IFRS 9 Financial Instruments: Prepayment Features with Negative Compensation	1 January 2019
IAS 19 Employee Benefits: Plan Amendment, Curtailment or Settlement	1 January 2019
IAS 28 Investments in Associates: Long Term Interest in Associates And Joint Ventures	1 January 2019
<b>New and Revised Interpretations</b>	
IFRIC 23 Uncertainty over Income Tax Treatments	1 January 2019

Of the above, the following are relevant to the entity:

**IFRS 9 – Prepayment Features with Negative Compensation**

The Company has adopted the amendment to IFRS 9 for the first time in the current year. This amendment to IFRS 9 clarify that for the purpose of assessing whether a prepayment feature meets the ‘solely payments of principal and interest’ (SPPI) condition, the party exercising the option may pay or receive reasonable compensation for the prepayment irrespective of the reason for prepayment. In other words, financial assets with prepayment features with negative compensation do not automatically fail SPPI.

**Annual Improvements to IFRS Standards 2015–2017**

The Company has adopted amendments included in the Annual Improvements to IFRS Standards 2015–2017 Cycle for the first time in the current year. The Annual Improvements include amendments to four (4) Standards, however only the following was relevant to the entity:

**IAS 23 Borrowing Costs**

The amendment clarify that if any specific borrowing remains outstanding after the related asset is ready for its intended use or sale, that borrowing becomes part of the funds that an entity borrows generally when calculating the capitalization rate on general borrowings.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

2. **New and amended standards and interpretations – cont'd**

**Pronouncements effective in future periods**

**Available for early adoption**

**Effective for annual periods beginning on or after**

**New and Amended Standards**

Conceptual Framework	1 January 2020
IFRS 3 Business Combinations: Definition of a Business	1 January 2020
IAS 1 & 8: Definition of Material	1 January 2020
IFRS 17 Insurance Contracts	1 January 2021

The Company has not adopted for early adoption.

The above standards and amendments are not expected to have a material effect on the financial statements of the Company.

3. **Summary of significant accounting policies**

(a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards and the requirements of the Companies Act 1991.

(b) Basis of preparation

The financial statements have been prepared under the historical cost convention. The principal accounting policies are set out below.

(c) Property, plant and equipment

Property, plant and equipment are those held for use in the supply of services or for administrative purposes and are stated in the statement of financial position at cost less accumulated depreciation and any subsequent impairment losses.

Motor vehicles, boats and river equipment, office equipment and plant and machinery are stated at cost less accumulated depreciation and any impairment losses.

No depreciation is provided on construction work-in-progress. Depreciation of property, plant and equipment is calculated on a straight line method at rates sufficient to write off the cost or valuation of these assets to their residual values over their estimated useful lives as follows:

Motor vehicle	-	25 %
Boats and river equipment	-	25 %
Furniture and office equipment	-	25 %
Machinery and equipment	-	20 %



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

3. Summary of significant accounting policies- cont'd

(c) Property, plant and equipment- cont'd

Assets are reviewed for impairment whenever there is objective evidence to indicate that the carrying amount of an asset is greater than its estimated recoverable amount. The excess of the carrying amount above the recoverable amount is recognized in profit or loss.

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

(d) Inventory

Inventories are stated at the lower of cost and net realizable value. Inventory is made up of specialized spares for the bridge and cost is determined on a first in first out basis.

(e) Foreign currencies

Transactions in currencies other than Guyana dollars are recorded at the rates of exchange prevailing on the dates of the transactions.

At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated to Guyana dollars at the Bank of Guyana rates prevailing on that date. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are retranslated at rates prevailing on the date when the fair value was determined. Gains or losses arising on retranslation are included in the statement of income for the period, except for exchange differences arising on non-monetary assets and liabilities where changes in fair value are recognized directly in the statement of changes in equity.

(f) Revenue and expense recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for services provided in the normal course of business to third parties, net of discounts. Revenue is recognized when service is provided. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

Expenses are recognized on an accrual basis.

(g) Financial liabilities

The Company's financial liabilities are classified as other financial liabilities.

(h) Cash and cash equivalents

Cash and short term funds are held for the purpose of meeting short-term cash commitments rather than investment or other purposes. These are readily convertible to known amounts of cash, with maturity dates of three (3) months or less.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

3. Summary of significant accounting policies-cont'd

(i) Intangible assets

Assets under Concession Agreement

The Company's right to charge users of the Bridge under its concession agreement with the Government of Guyana has been recognized as an Intangible Asset in accordance with IAS 38 Intangible Assets and IFRIC 12 Service Concession Agreement at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on the straight line basis over the period of the Concession Agreement.

Software

Software acquired separately is carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognized on the straight line basis over their useful lives. The estimated useful lives and amortization method are reviewed at the end of each annual reporting period. Amortization is recognized on the straight line basis over the period of the Concession Agreement.

De-recognition of intangible assets

An intangible asset is derecognized on disposal or when no future economic benefits are expected from use or disposal. Gains and losses arising from de-recognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount are recognized in profit or loss, when the asset is derecognized.

(j) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

All other borrowing costs are recognized in profit or loss in the period in which they are incurred.

(k) Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs and are subsequently measured at amortised cost using the effective interest method. Interest expense is recognised on an effective yield basis.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

**3. Summary of significant accounting policies-cont'd**

(k) Classification as debt or equity-cont'd

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or where appropriate, a shorter period.

The Company derecognizes financial liabilities when the Company's obligations are discharged, cancelled or expired.

(l) Financial assets

Financial assets held by the Company are classified into the following specified categories 'cash resources' and 'receivables' and are stated at amortised cost. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

(m) Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts the estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period.

(n) Impairment of tangible and intangible assets

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discounted rate that reflects current market assessments of the time value of money and the risk specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognized immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

3. **Summary of significant accounting policies-cont'd**

(o) Pension Scheme

In October 2014, the Company established a defined contribution pension plan under the management of the Hand in Hand Mutual Life Assurance Co Ltd. The Company's contributions for the year was G\$3,997,317 (2018- G\$3,777,897). The number of employees on the scheme as at 31 December, 2019 was 56 (2018 - 56).

(p) Business reporting divisions

A business reporting division is a component of an entity that is engaged in providing products or services that are subject to risks and returns that are different from those of other business divisions. A geographical division is engaged in providing products or a service within a particular economic environment that are subject to risks and returns that are different from those of divisions operating in other economic environments.

(q) Impairment of financial assets

Financial assets are assessed for indicators of impairment at the end of each reporting period. Financial assets are impaired when there is objective evidence that, as a result of one or more events that occurred after initial recognition of the financial asset, the estimated future cash flows of the investment have been impacted.

For certain categories of financial asset, such as receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Company's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 90 days, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment is the difference between the assets carrying amount and the present value of the estimated future cash flows, discounted at the financial asset's original effective interest rate.

(r) De-recognition of financial assets

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire; or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

3. **Summary of significant accounting policies-cont'd**

(s) Deferred income

Deferred income is recognized in profit or loss on a systematic basis over the periods in which the event associated with the income occurs.

4. **Critical accounting judgments and key sources of estimation uncertainty**

In the application of the Company's accounting policies, which are described in note 3, the Directors are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities in the financial statements:

i) Useful lives of motor vehicles, office equipment, plant and machinery and intangible assets

Management reviews the estimated useful lives of motor vehicles, office equipment, plant and machinery and intangible assets at the end of each year to determine whether the useful lives of motor vehicles, office equipment, plant and equipment and intangible assets should remain the same.

ii) Impairment of financial assets

Management makes judgment on recognition of every financial asset of the expected credit losses. Expected credit losses are estimates of any potential default in payments of contractual cash flows taking into account the entirety of the contract life. These losses are reassessed if the credit risk on the instrument changes. Credit risk is determined based on past and forward-looking information. If the retrieval of forward-looking information causes undue cost or effort past information is used to determine credit risk. There exists significant measurement uncertainty in determining this amount as it is based on management's judgment.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

	<u>2019</u>	<u>2018</u>
	G\$	G\$
<b>5 Other income</b>		
Interest income	1,217,651	1,630,398
Others (a)	3,447,628	9,604,050
	<u>4,665,279</u>	<u>11,234,448</u>
 (a) Represent gain on disposal and sale of advertising spots.		
<b>6 Profit for the year</b>	<u>326,077,237</u>	<u>201,081,037</u>
 After charging:		
Employment cost (a)	129,248,290	114,251,429
Trustee fees	728,313	1,002,694
Directors' fees (b)	2,200,000	2,282,500
Directors' allowances	1,760,000	1,826,000
Interest expense (c)	482,498,570	573,234,129
Amortization	402,847,648	402,847,648
Depreciation	8,899,072	7,088,029
Auditor's remuneration (d)	1,650,000	1,650,000
 (a) Employment cost		
Wages and salaries	116,141,019	102,792,191
Other staff costs	13,107,271	11,459,238
	<u>129,248,290</u>	<u>114,251,429</u>
 (b) Directors' fees		
Lincoln Lewis	330,000	302,500
Paul Cheong	605,000	330,000
John Seeram	275,000	-
Valeri Khan	220,000	-
Surendra Persaud	55,000	660,000
Omadatt Singh	330,000	330,000
Narendranauth Maraj	302,500	330,000
Dwayne Lovell	82,500	330,000
	<u>2,200,000</u>	<u>2,282,500</u>
 (c) Interest expense		
Corporate bonds tranche 1	49,117,936	82,234,129
Corporate bonds tranche 2	200,921,730	252,500,000
Subordinate loan stock	102,000,000	102,000,000
Preference shares	114,000,000	114,000,000
Term Loans	16,458,904	22,500,000
	<u>482,498,570</u>	<u>573,234,129</u>
 (d) Auditor's remuneration		
Audit services	1,260,000	1,260,000
Other cost	390,000	390,000
	<u>1,650,000</u>	<u>1,650,000</u>



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

7 Property, plant and equipment

	Motor vehicle	Office equipment	Plant and Machinery	Boats and River Equipment	Work-in-Progress		Total
	G\$	G\$	G\$	G\$	Gset	Jack up Barge	
	G\$	G\$	G\$	G\$	G\$	G\$	G\$
<b>(a) Cost:</b>							
At 1 January 2018	31,727,104	29,471,493	38,809,895	3,777,225	7,124,064	125,856,540	236,766,321
Additions	-	1,220,728	340,517	2,103,167	-	1,015,200	4,679,612
Disposals	(10,921,718)	-	-	-	-	-	(10,921,718)
At 31 December 2018	20,805,386	30,692,221	39,150,412	5,880,392	7,124,064	126,871,740	230,524,215
Additions	8,173,511	2,519,805	-	21,740,837	988,000	-	33,422,153
Disposals	(5,265,045)	-	-	-	-	-	(5,265,045)
At 31 December 2019	23,713,852	33,212,026	39,150,412	27,621,229	8,112,064	126,871,740	258,681,323
<b>Accumulated depreciation:</b>							
At 1 January 2018	29,419,091	24,556,987	26,924,494	3,350,663	-	-	84,251,235
Charge for the year	2,016,712	1,594,790	3,063,829	412,698	-	-	7,088,029
Write back on disposals	(10,890,833)	-	-	-	-	-	(10,890,833)
At 31 December 2018	20,544,970	26,151,777	29,988,323	3,763,361	-	-	80,448,431
Charge for the year	1,452,387	1,927,259	3,036,586	2,482,840	-	-	8,899,072
Write back on disposals	(5,265,045)	-	-	-	-	-	(5,265,045)
At 31 December 2019	16,732,312	28,079,036	33,024,909	6,246,201	-	-	84,082,458
<b>Net book values:</b>							
At 31 December 2019	6,981,540	5,132,990	6,125,503	21,375,028	8,112,064	126,871,740	174,598,865
At 31 December 2018	260,416	4,540,444	9,162,089	2,117,031	7,124,064	126,871,740	150,075,784



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

	<u>2019</u>	<u>2018</u>
	G\$	G\$
<b>8 Intangible assets</b>		
<b>(a) Assets acquired under a concession arrangement</b>		
<b>Cost:</b>		
At 1 January & 31 December	<u>9,223,652,925</u>	<u>9,223,652,925</u>
<b>Accumulated amortisation:</b>		
At 1 January	5,818,278,840	5,417,646,595
Charge for the year	<u>400,632,245</u>	<u>400,632,245</u>
At 31 December	<u>6,218,911,085</u>	<u>5,818,278,840</u>
<b>Net Book Value:</b>		
At 31 December	<u>3,004,741,840</u>	<u>3,405,374,085</u>

On June 12, 2006, the Company signed a concession agreement with the Government of Guyana for the design, construction, development, operations and maintenance of the Berbice River Bridge pursuant to the terms and conditions established within that agreement. The agreement is for a period of twenty one (21) years, unless terminated or extended by mutual agreement or in accordance with any other provisions within the agreement.

The Company has the sole rights to all revenues arising out of the collection of tolls during the concession period.

On the expiration date, all of the Company's right, title and interest in the toll bridge and its associated facilities such as the toll plaza shall be handed over to the Minister responsible.

	<u>2019</u>	<u>2018</u>
	G\$	G\$
<b>(b) Software</b>		
At 1 January	2,450,410	4,665,813
Amortization	<u>(2,215,403)</u>	<u>(2,215,403)</u>
At 31 December	<u>235,007</u>	<u>2,450,410</u>

This balance represent computer software acquired for toll stations, payroll and time keeping management.

**9 Receivables**

Toll and freights	29,154,709	32,464,452
Provision for impairment - individually assessed (a)	<u>(2,202,030)</u>	<u>(2,453,105)</u>
	<u>26,952,679</u>	<u>30,011,347</u>
Expected credit losses		
(a) Provision for impairment		
At 1 January	(2,453,105)	(2,453,105)
De-recognition	1,820,675	-
Recognition of individual impairment	<u>(1,569,600)</u>	<u>-</u>
At 31 December	<u>(2,202,030)</u>	<u>(2,453,105)</u>



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

**10 Basic earnings per share**

Calculated as follows:

	<u>2019</u> G\$	<u>2018</u> G\$
Profit for the year	<u>326,077,237</u>	<u>201,081,037</u>
Ordinary shares issued and fully paid	<u>400,000,000</u>	<u>400,000,000</u>
Basic earnings per share in dollars	<u>0.82</u>	<u>0.50</u>

**11 Other receivables and prepayment**

Prepayment (a)	34,085,228	32,978,378
Deposits	-	129,310
Others	328,952	1,361,329
Value added tax recoverable	<u>12,743,877</u>	<u>17,300,556</u>
	<u>47,158,057</u>	<u>51,769,573</u>

(a) This represents prepaid insurance premiums.

**12 Inventory**

Spares	<u>62,752,767</u>	<u>64,414,081</u>
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The costs of inventory recognized as expenses during the period with respect to the operations was G\$1,661,314 (2018- G\$100,716).

There was no write-off of inventory in the current or prior year.

The above represents specialty spares, which are held for usage for bridge structure.

**13 Share capital**

Authorized Number of ordinary shares	<u>400,000,000</u>	<u>400,000,000</u>
Special share - NICIL	<u>1</u>	<u>1</u>
	G\$	G\$
Issued and fully paid - 400,000,000 ordinary shares	<u>400,000,000</u>	<u>400,000,000</u>
Fully paid ordinary shares carrying one vote per share and a right to dividends.		

**14 Preference shares**

At 1 January and 31 December 950,000 shares @ G\$1,000 each.	<u>950,000,000</u>	<u>950,000,000</u>
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These preference shares were issued to an investor. The rate of dividend is 11% per annum. Any unpaid amount of dividend shall be carried forward to the next period for payment at an increased rate of 12%. The total preference shares subscription amounted to G\$950 million with a return rate of 11%.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

**15 Subordinated loan stock**

	<u>Rate of interest</u>	<u>2019</u>	<u>2018</u>
	%	G\$	G\$
At 31 December	<u>11</u>	<u>850,000,000</u>	<u>850,000,000</u>

The subordinated loan stock will be repaid or redeemed not later than five (5) months after July 31, 2026 which date is referred to as the maturity date. The company will pay interest at the rate of 11% per annum on the said stock in each and every calendar year commencing from December 2006.

In the event that any interest is not paid in respect of the whole or any part of the subordinated loan stock the amount of interest shall be carried forward to next interest period for payment with an increased interest rate of 1% per annum over the 11% previously due.

The subordinated loan stock is unsecured.

**16 Corporate bonds**

	<u>Rate of Interest</u>	<u>2019</u>	<u>Amount Committed</u>	<u>2018</u>
	%	G\$	G\$	G\$
Corporate bond 1				
Balance at 31 December	<u>9</u>	<u>401,532,500</u>	<u>3,050,000,000</u>	<u>785,774,550</u>
<b>Maturing:</b>				
Due within one year		<u>401,532,500</u>		<u>785,774,550</u>
Corporate bond 2				
Balance at 31 December	<u>10</u>	<u>1,791,719,800</u>	<u>2,525,000,000</u>	<u>2,046,982,150</u>
<b>Maturing:</b>				
Due within one year		836,797,625		522,010,925
Due within two to five years		<u>954,922,175</u>		<u>1,524,971,225</u>
		<u>1,791,719,800</u>		<u>2,046,982,150</u>

Corporate bonds 1 matured on 30 June 2018. The Company continues to make payments on the outstanding amount. Rate of interest is 9% per annum.

Corporate bonds 2 will mature in 2022. Repayment of principal will be in eight semi annual installments commencing in 2018 and concluding in 2022.

Rate of interest is 10% per annum.

These bonds are secured against a first debenture over the fixed and floating assets of the Company.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

	<u>2019</u>	<u>2018</u>
	G\$	G\$
<b>17 Loans</b>		
Hand-in-Hand Life Assurance Company Limited	50,000,000	150,000,000
Guyana Bank for Trade and Industry Limited	<u>50,000,000</u>	<u>150,000,000</u>
	<u>100,000,000</u>	<u>300,000,000</u>
Due within one year	100,000,000	200,000,000
Due within 2-5 years	<u>-</u>	<u>100,000,000</u>
	<u>100,000,000</u>	<u>300,000,000</u>
Rate of interest		
The above loans are all unsecured.	<u>7.5%</u>	<u>7.5%</u>

**18 Accruals and other payables**

Accruals	<u>22,566,086</u>	<u>16,724,942</u>
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The average credit period on purchases of certain goods and services ranges from 30 to 90 days.  
No interest is charged on trade payables.

The Company has financial risk management policies in place to ensure that all payables are paid within the credit time frame.

**19 Taxation**

All income earned by the Company is exempted from Income, Corporation and Withholding Taxes for the duration of the Concession Agreement or for the extended periods that the Minister responsible for Finance may deem necessary on being satisfied that the terms and conditions for the Concession Agreement may be amended or varied.

**20 Related party transactions**

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operating decisions.

Listed below are transactions with related parties

**(a) Key Management personnel**

Compensation

The company's key management personnel is comprised of its General Manager / Company Secretary and Directors.  
The remuneration paid to key management personnel during the year was as follows:

	<u>2019</u>	<u>2018</u>
	G\$	G\$
Employees benefits	<u>16,564,760</u>	<u>10,152,739</u>
Directors fees (note 6)	<u>2,200,000</u>	<u>2,282,500</u>
Directors allowances	<u>1,760,000</u>	<u>1,826,000</u>



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

20 Related party transactions - cont'd

Other related party transactions:	<u>2019</u>	<u>2018</u>
Transactions and balances with Companies that share common key management personnel:	G\$	G\$
<b><u>New GPC Inc</u></b>		
Corporate bonds	1,316,500	2,576,310
Subordinated loan	50,000,000	50,000,000
Interest paid	2,286,042	269,620
Interest payable	<u>27,875,000</u>	<u>24,000,000</u>
<b><u>National Insurance Scheme</u></b>		
Corporate bonds	578,784,920	693,410,660
Subordinated loan	500,000,000	500,000,000
Preference shares	950,000,000	950,000,000
Interest paid	86,556,725	84,088,603
Interest payable	<u>962,750,000</u>	<u>810,000,000</u>
<b><u>Hand-in-Hand Mutual Life Insurance Co Limited</u></b>		
Loan	50,000,000	150,000,000
Interest paid	<u>8,229,452</u>	<u>11,250,000</u>
<b><u>Guyana Bank for Trade and Industry Limited</u></b>		
Corporate bonds	168,248,400	213,663,400
Loan	50,000,000	150,000,000
Interest paid	<u>27,364,893</u>	<u>36,642,402</u>
<b><u>Hand-in Hand Trust Co Limited</u></b>		
Corporate bonds	70,959,200	93,950,150
Interest paid	<u>8,762,508</u>	<u>11,348,100</u>
<b><u>Hand-in-Hand Fire Insurance Co. Ltd.</u></b>		
Premiums paid	57,381,189	57,094,277
Prepayment	<u>32,809,784</u>	<u>32,630,576</u>
<b><u>North American Fire &amp; General Insurance Co.</u></b>		
Premiums paid	503,375	503,375
Prepayment	<u>347,802</u>	<u>347,802</u>

21 Pending litigation

There are two pending legal matters against the company, the outcome of which cannot be determined at this stage.

22 Deferred income	<u>2019</u>	<u>2018</u>
(a) Commuters' subsidy	G\$	G\$
At 1 January	8,847,097	10,433,167
Received during the year	201,377,281	147,425,490
Transfer to statement of income	(152,942,580)	(149,011,560)
At 31 December	<u>57,281,798</u>	<u>8,847,097</u>
<b>(b) Advance on Advertising Spots</b>		
At 1 January	-	-
Received during the year	1,800,000	-
Transfer to statement of income	(600,000)	-
At 31 December	<u>1,200,000</u>	<u>-</u>
<b>Total Deferred Income</b>	<u>58,481,798</u>	<u>8,847,097</u>

(a) Commuters' subsidy

On 28 December 2015, the Government of Guyana and the Company entered into an agreement where the Government shall pay to the Company, a subsidy to reduce the toll payable by a consumer in respect of passenger car and mini bus from G\$2,200 to G\$1,900 and for all other types of vehicle by 10%, excluding vessels.

This is not a subsidy to the operational cost of the Company.



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

23 Analysis of financial assets and liabilities by measurement basis

2019	Financial assets held at amortized cost G\$	Financial liabilities held at amortized cost G\$	Total G\$
<b>Assets</b>			
Receivables	26,952,679	-	26,952,679
Other receivables and prepayment	47,158,057	-	47,158,057
Cash and bank	131,445,195	-	131,445,195
	<u>205,555,931</u>	<u>-</u>	<u>205,555,931</u>
<b>Liabilities</b>			
Preference shares	-	950,000,000	950,000,000
Subordinated loan stock	-	850,000,000	850,000,000
Corporate bonds tranche 1	-	401,532,500	401,532,500
Corporate bonds tranche 2	-	1,791,719,800	1,791,719,800
Loans	-	100,000,000	100,000,000
Accruals and other payables	-	22,566,086	22,566,086
Deferred income	-	58,481,798	58,481,798
Interest payable	-	1,157,875,000	1,157,875,000
Overdraft-(unsecured)	-	96,346	96,346
	<u>-</u>	<u>5,332,271,530</u>	<u>5,332,271,530</u>
<b>2018</b>			
	Financial assets held at amortized cost G\$	Financial liabilities held at amortized cost G\$	Total G\$
<b>Assets</b>			
Receivables	30,011,347	-	30,011,347
Other receivables and prepayment	51,769,573	-	51,769,573
Cash and bank	26,431,127	-	26,431,127
	<u>108,212,047</u>	<u>-</u>	<u>108,212,047</u>
<b>Liabilities</b>			
Preference shares	-	950,000,000	950,000,000
Subordinated loan stock	-	850,000,000	850,000,000
Corporate bonds tranche 1	-	785,774,550	785,774,550
Corporate bonds tranche 2	-	2,046,982,150	2,046,982,150
Loans	-	300,000,000	300,000,000
Accruals and other payables	-	16,724,942	16,724,942
Deferred income	-	8,847,097	8,847,097
Interest payable	-	978,000,000	978,000,000
Overdraft-(unsecured)	-	4,662,025	4,662,025
	<u>-</u>	<u>5,940,990,764</u>	<u>5,940,990,764</u>







BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

**24 Financial risk management - cont'd**

**(a) Market risk- cont'd**

**(i) Interest rate risk-cont'd**

Interest rate sensitivity analysis.

The Company's exposure to interest rate sensitivity is immaterial due to fixed interest rates for loan stock and bonds.

**(ii) Currency risk**

The Company's exposure to the effects of fluctuations in foreign currency exchange rates arise mainly from foreign payables and US\$ bank account. The currency which the Company is mainly exposed to is United States Dollar.

The Company's exposure to foreign currency risk is immaterial.

**(iii) Price risk**

Price risk is the risk that the value of financial instruments will fluctuate as a result of changes in market prices whether those changes are caused by factors specific to the individual security or its issuer or factors affecting all securities traded in the market. Management continually identifies the risk and diversifies the portfolio in order to minimize the risk.

The Company is not significantly exposed to price risks.

**(b) Credit risk**

Credit risk is the risk that financial loss arises from the failure of a customer to meet its obligations under a contract, it arises in the case of the company, principally from receivables and cash resources holdings.

Cash and bank includes balances held at financial institutions. These banks have been assessed by the Directors as being credit worthy, with very strong capacity to meet their obligations as they fall due.

The related risk is therefore considered very low.

The Company's exposure to credit risk is continuously monitored to ensure that amounts are recovered. Management implicitly monitors the analysis of credit risk portfolio.

The Company does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics.

Maximum exposure to credit risk without taking account of any collateral and other credit enhancements.

The table below shows the Company's maximum exposure to credit risk.

<b>Gross maximum exposure:</b>	<u>2019</u> G\$	<u>2018</u> G\$
Receivable	29,154,709	32,464,452
Other receivables- excluding prepayment	13,072,829	18,791,195
Cash resources at banks	131,445,195	26,431,127
<b>Total credit risk exposure</b>	<u><u>173,672,733</u></u>	<u><u>77,686,774</u></u>





BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

24 Financial risk management - cont'd

(b) Credit risk cont'd

Where financial instruments are recorded at fair value the amounts shown on the previous page represent the current credit risk exposure but not the maximum risk exposure that could arise in the future as a result of changes in values.

Concentration of risk is managed by client/counterparty, by geographical region and by industry sector as detailed in the following:

Geographical sectors

The company's maximum credit exposure, after taking account of credit loss provisions established can be analyzed by the following geographical sectors based on the country of domicile of counterparties:

	<u>2019</u> G\$	<u>2018</u> G\$
Guyana	<u>173,672,733</u>	<u>77,686,774</u>
Gross receivables before provisions for impairment	<u>29,154,709</u>	<u>32,464,452</u>
<b><u>Credit quality of receivables:</u></b>		
Current	15,242,566	7,483,530
Past due but not impaired	11,710,113	22,527,817
Impaired	<u>2,202,030</u>	<u>2,453,105</u>
	<u>29,154,709</u>	<u>32,464,452</u>
<b>Past due but not impaired</b>		
Past due over 120 days but less than 1 year	<u>11,710,113</u>	<u>22,527,817</u>
<b>Aging of past due but not impaired</b>		
31-60 days	455,596	1,961,361
61-90 days	150,056	1,290,953
91-120 days	145,095	9,309,717
Over -120 days	<u>10,959,366</u>	<u>9,965,786</u>
	<u>11,710,113</u>	<u>22,527,817</u>
While the foregoing are past due they are still considered collectible in full.		
Provision for impairment - individually assessed	<u>2,202,030</u>	<u>2,453,105</u>



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

24 Financial risk management - cont'd

(c) Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in raising funds to meet its commitments associated with financial instruments. The company manages its liquidity risk by maintaining an appropriate level of resources in liquid or near liquid form.

The following table shows the distribution of assets and liabilities by maturity:

	31.12.2019					
	On demand	Within one year		Within 2-5 years	Over 5 years	Total
		Due in 3 mths	Due 3 - 12 mths			
	G\$	G\$	G\$	G\$	G\$	G\$
<b>Assets</b>						
Receivables	-	26,952,679	-	-	-	26,952,679
Other receivables and prepayment	-	-	47,158,057	-	-	47,158,057
Cash and bank	131,445,195	-	-	-	-	131,445,195
	<u>131,445,195</u>	<u>26,952,679</u>	<u>47,158,057</u>	<u>-</u>	<u>-</u>	<u>205,555,931</u>
<b>Liabilities</b>						
Preference shares	-	-	-	570,000,000	380,000,000	950,000,000
Subordinated loan stock	-	-	-	510,000,000	340,000,000	850,000,000
Corporate bonds tranche 1	-	-	401,532,500	-	-	401,532,500
Corporate bonds tranche 2	-	-	836,797,625	954,922,175	-	1,791,719,800
Loans	-	-	100,000,000	-	-	100,000,000
Accruals and other payables	-	-	22,566,086	-	-	22,566,086
Deferred income	-	-	58,481,798	-	-	58,481,798
Interest payable	-	-	1,157,875,000	-	-	1,157,875,000
Overdraft-(unsecured)	96,346	-	-	-	-	96,346
	<u>96,346</u>	<u>-</u>	<u>2,577,253,009</u>	<u>2,034,922,175</u>	<u>720,000,000</u>	<u>5,332,271,530</u>
Net assets/ (liabilities)	<u>131,348,849</u>	<u>26,952,679</u>	<u>(2,530,094,952)</u>	<u>(2,034,922,175)</u>	<u>(720,000,000)</u>	<u>(5,126,715,599)</u>
	31.12.2018					
	On demand	Within one year		Within 2-5 years	Over 5 years	Total
		Due in 3 mths	Due 3 - 12 mths			
	G\$	G\$	G\$	G\$	G\$	G\$
<b>Assets</b>						
Receivables	-	30,011,347	-	-	-	30,011,347
Other receivables and prepayment	-	-	51,769,573	-	-	51,769,573
Cash and bank	26,431,127	-	-	-	-	26,431,127
	<u>26,431,127</u>	<u>30,011,347</u>	<u>51,769,573</u>	<u>-</u>	<u>-</u>	<u>108,212,047</u>
<b>Liabilities</b>						
Preference shares	-	-	-	408,500,000	541,500,000	950,000,000
Subordinated loan stock	-	-	-	365,500,000	484,500,000	850,000,000
Corporate bonds tranche 1	-	-	785,774,550	-	-	785,774,550
Corporate bonds tranche 2	-	-	522,010,925	1,524,971,225	-	2,046,982,150
Loans	-	-	200,000,000	100,000,000	-	300,000,000
Accruals and other payables	-	-	16,724,942	-	-	16,724,942
Deferred income	-	-	8,847,097	-	-	8,847,097
Interest payable	-	-	978,000,000	-	-	978,000,000
Overdraft-(unsecured)	4,662,025	-	-	-	-	4,662,025
	<u>4,662,025</u>	<u>-</u>	<u>2,511,357,514</u>	<u>2,398,971,225</u>	<u>1,026,000,000</u>	<u>5,940,990,764</u>
Net assets/(liabilities)	<u>21,769,102</u>	<u>30,011,347</u>	<u>(2,459,587,941)</u>	<u>(2,398,971,225)</u>	<u>(1,026,000,000)</u>	<u>(5,832,778,717)</u>



BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

**25 Capital risk management**

The Company manages its capital to ensure that it will be able to continue as a going concern while maximizing the return to stakeholders through the optimization of the debt and equity balance.

The capital structure of the Company consists of cash equivalents and equity comprising of issued capital and accumulated losses.

**Gearing ratio**

The Company's management reviews the capital structure on an on-going basis. As part of this review, management considers the cost of capital and the risks associated with each class of capital.

The Company has not set a target gearing ratio .

The Company has a negative gearing ratio.

The Company will determine a dividend policy when its financial performance is at a level that the Directors are of the opinion that profits will be sustained.

**26 Investors investments in excess of 5%.**

The following are the investors whose investments in the company were in excess of five percent of ordinary share capital, preference shares, subordinated loan stock and Corporate bonds tranche 1 and 2 as at 31 December 2019.

- (a) National Insurance Scheme
- (b) Guyana Sugar and Trading Enterprise Pension Scheme
- (c) New Building Society Ltd.

**27 Disclosure of preference shares**

The company has complied with the requirements of IFRS on the classification of Preference Shares as a liability. However, this conflicts with the Companies Act 1991 Part II Division C which recognises Preference Shares as a class of shares included in share capital.

**28 Prospects**

In the year 2012, the Company applied the requirements of IFRIC 12 Service Concession Arrangements and IAS 38 Intangible Assets, retrospectively, on its assets. This significantly reduced its recorded profits and retained earnings for the year. The Company's previous projections and prospects were all adversely affected by the application of the IFRIC 12 interpretation which was not in effect at the onset of the Bridge Project.

There continues to be a high demand on the Company's cash flows for principal and interest commitments from years 2020 to 2022.

The Company remains optimistic about its future, and has employed strategic plans designed to ensure that it remains a financially viable company, committed to providing a safe and reliable service to its commuters. This will be achieved through the implementation of sound strategies and financial risk management plans to ensure sustainability and the honoring of all its commitments; and, by the Company strictly adhering and complying with its Operations and Maintenance manuals, plans and preventive maintenance programs, inclusive of capital works on the bridge's substructure, superstructure and ancillary units.

The Board and Management have projected that the Company will continue to generate profits in the near future.

BERBICE BRIDGE COMPANY INCORPORATED

NOTES ON THE ACCOUNTS

**29 Fair value of assets and liabilities**

Fair value measurement recognised in the statement of financial position

Level 1 - Fair value determination is with reference to quoted prices in active markets for identical assets and liabilities.

Level 2 - Fair value measurements are those derived from inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

The following table details the carrying value and fair value of assets and liabilities

	2019			2018		
	IFRS 13	Carrying	Fair	IFRS 13	Carrying	Fair
	Level	Value	Value	Level	Value	Value
		G\$	G\$		G\$	G\$
<b>Assets</b>						
Receivables	2	26,952,679	26,952,679	2	30,011,347	30,011,347
Other receivables and prepayment	2	47,158,057	47,158,057	2	51,769,573	51,769,573
Cash and bank	1	131,445,195	131,445,195	1	26,431,127	26,431,127
		<u>205,555,931</u>	<u>205,555,931</u>		<u>108,212,047</u>	<u>108,212,047</u>
<b>Liabilities</b>						
Preference shares	2	950,000,000	950,000,000	2	950,000,000	950,000,000
Subordinated loan stock	2	850,000,000	850,000,000	2	850,000,000	850,000,000
Corporate bonds tranche 1	2	401,532,500	401,532,500	2	785,774,550	785,774,550
Corporate bonds tranche 2	2	1,791,719,800	1,791,719,800	2	2,046,982,150	2,046,982,150
Loans	2	100,000,000	100,000,000	2	300,000,000	300,000,000
Accruals and other payables	2	22,566,086	22,566,086	2	16,724,942	16,724,942
Deferred income	2	58,481,798	58,481,798	2	8,847,097	8,847,097
Interest payables	2	1,157,875,000	1,157,875,000	2	978,000,000	978,000,000
Overdraft-(unsecured)	1	96,346	96,346	1	4,662,025	4,662,025
		<u>5,332,271,530</u>	<u>5,332,271,530</u>		<u>5,940,990,764</u>	<u>5,940,990,764</u>

Valuation techniques and assumptions applied for the purposes of measuring fair value:

The fair value of financial assets and financial liabilities were determined as follows:

- Receivables: the fair value is based on expected realization of outstanding balances taking into account the Company's history.
- Financial instruments where the carrying amounts are equal to fair value :- Due to the short maturity, the carrying amounts of certain financial instruments are assumed to approximate their fair value. These includes cash resources, other receivables and prepayments, and current liabilities. Non- current liabilities are assumed to approximate their fair value.

**30 Approval of the financial statements.**

These financial statements were approved by the Board of Directors and authorised for issue on May 06, 2020.





**FORM of PROXY**

**The Company Secretary  
Berbice Bridge Company Inc.  
D' Edward Village,  
West Bank Berbice,  
P.O. Box 10107 Georgetown,  
Guyana, South America**

I/We .....

of .....

**A Member / Members of Berbice Bridge Company Inc. hereby appoint**

.....

**or in his / her absence**

of .....

**as my / our Proxy to vote in my / our name(s) and on my / our behalf upon any matter proposed at the 15th Annual General Meeting of Berbice Bridge Company Inc. to be held on Friday June 26th, 2020 or any adjournment thereof in such manner as such Proxy may think proper.**

**As witness my hand this ..... day of .....2020.**

**Signed by the Said .....**

**(Name of Member/s)**

.....

**(Signature of Member/s)**

**Note: To be valid, this form must be completed and deposited with the Secretary at least 48 hours before the time appointed for the meeting or adjourned meeting.**



